

ARDIAN

 **CRÉDIT AGRICOLE
ASSURANCES**
— Le bon sens a de l'avenir —

VINCI 

Rueil Malmaison, 12 February 2014

Press release

Ardian and Crédit Agricole Assurances in exclusive talks with VINCI to invest in VINCI Park

- A shared strategy to support VINCI Park's growth
- VINCI Park valued at €1.96 billion

Ardian, Crédit Agricole Assurances and VINCI started exclusive talks with a view to creating a company that would own 100% of VINCI Park's share capital. The company would be owned 37.5% by Ardian¹, 37.5% by Crédit Agricole Assurances² and 25% by VINCI Concessions. The deal would involve the external investors acquiring the equity interest in VINCI Park on the basis of an enterprise value of €1.96 billion.

Ardian, Crédit Agricole Assurances and VINCI have confirmed that their strategic goal is to support VINCI Park's growth, especially outside France, working with the current management. Their aim is to increase the company's presence in high-growth markets such as North America, Latin America and Asia, while maintaining its leadership positions in France and other European countries.

The transaction will be finalised after consultation with employee representative bodies and, if necessary, approval by the relevant competition authorities.

About VINCI Park

VINCI Park, a world player providing comprehensive solutions to urban mobility issues, manages almost 1.6 million parking spaces and associated services in 14 countries. VINCI Park has innovated for over 50 years in order to improve the parking experience and develop services that enable city residents to take advantage of their environment and give them choices as to how they travel. VINCI Park, a subsidiary of VINCI, a world player in concessions and construction, offers a complete range of parking solutions, on- or off-street, under concession, full ownership or as a service provider. Thanks to its integrated expertise, VINCI Park is a preferred partner to local authorities and private-sector players for the design, construction, financing and operation of parking solutions.

¹ through its infrastructure business

² through its subsidiary Predica

About Ardian

Founded in 1996 and led by Dominique Senequier, Ardian is a premium independent private investment company with assets of US\$36bn managed or advised in Europe, North America and Asia. The company, which is majority-owned by its employees, keeps entrepreneurship at its heart and delivers investment performance to its global investors while fuelling growth in economies across the world. Ardian's investment process blends discipline and conviction with a long-term philosophy.

Ardian maintains a truly global network, with more than 300 employees working through ten offices in Beijing, Frankfurt, Jersey, London, Luxembourg, Milan, New York, Paris, Singapore, and Zurich. The company offers its 255 investors a diversified choice of funds covering the full range of asset classes, including Funds of Funds (primary, early secondary and secondary), Direct Funds including Infrastructure, Small and Mid Market Enterprise Capital, Innovation & Growth, Co- Investment and Private Debt.

www.ardian-investment.com

About Crédit Agricole Assurances

Number one for bancassurance in Europe, Crédit Agricole Assurances handles all the Group's French and foreign insurance activities: Predica, a personal insurer, Pacifica, specialised in non-life insurance, Caci for creditor insurance, the various international subsidiaries and Caagis for IT management and services, as well as Spirica and LifeSide Patrimoine, focused on life insurance for wealth management.

www.ca-assurances.com

Key figures for the Crédit Agricole Assurances Group (at 31 December 2012):

- €23.2 billion in premium
- €224.8 billion in underwriting reserves
- 3,500 employees

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