

PARIS
May 26, 2026

Ardian Co-CEO addresses approach to new shape of value at first AGM

Following the AGM of Ardian on 26th May, Mark Benedetti's appointment as Co-CEO of Ardian, alongside the other senior executive appointments, is now effective.

Having joined Ardian 20 years ago, Mark's extensive experience and leadership have been instrumental in Ardian's success. He has chaired the Executive Committee since September 2023 and has, for several years, guided the strategic direction and operations of the firm.

Speaking to shareholders, Mark Benedetti relayed the following:

"I want to start with my thanks to Dominique Senequier, Founder and CEO of Ardian, to Patrick Thomas, Chairman of the Supervisory Committee and to the wider members of the Supervisory Committee for their trust in appointing me Co-CEO. I would also like to thank the members of Ardian's General Management Team with whom I've worked so closely over recent years.

"Today's AGM also confirmed the appointments of my close colleagues Mathias Burghardt, Vladimir Colas and Jan Phillip Schmitz as Executive Presidents. As the GMT, we continue working together to provide clear and consistent direction for Ardian, holding complementary responsibilities across geographies, investment activities and operations to support the firm's international strategy and growth.

"As Ardian marks its 30th year, it is natural that we would reflect on where we find ourselves now – both as an industry and as a firm – in the changing world around us.

"The defining feature of markets today is resilience under strain. While financial markets are holding up at a surface level, their resilience is uneven. This reinforces the importance of discipline, active management and the underlying fundamentals.

"When markets are harder to read, we must double down on the approach behind good investments: value creation and value protection.

"In this context, we are seeing a new shape of value emerging. It is an approach where success and excellence grow more from being humble and not absolutist about investment convictions. It is about finding value enhancement and protection through an approach that is more resilient, earnings-led and operationally grounded.

"Our 30-year heritage of prudent and practical investing at Ardian gives us confidence that we can further evolve our approach around greater diversification, greater sector expertise and a deeper focus on disciplined execution. That is how we intend to capture the upside of the new shape of value."

● MARK BENEDETTI ● CO-CEO OF ARDIAN

ABOUT ARDIAN

In a world of constant evolution, Ardian stands out for its ability to anticipate, adapt, and turn challenges into opportunities. As a global, diversified private markets firm with 22 offices and more than 350 investment professionals worldwide, we provide investment and customized solutions that reflect new economic dynamics and help our clients remain resilient in a changing world.

We deliver multi-local expertise and long-term performance for our investors and partners as well as shared value for the broader society. Since Ardian's inception in 1996, our pioneering approach to diversification and our ability to offer tailor-made solutions at scale have remained the heart of our strategy.

Through commitment, knowledge and technology, we bring lasting value to our companies and contribute positively to the whole industry.

Ardian currently manages or advises \$200bn for more than 1,920 clients worldwide across Private Equity, Real Assets, and Credit.

Ardian. Mastering change for lasting value.

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